

UNIVERSAL RISK CRITERIA		LIKELIHOOD OF OCCURRENCE (within next 3 years)			
Severity x Likelihood Risk Criterion eg High x Possible = Moderate					
SEVERITY OF CONSEQUENCE Most predictable consequence if the event was to occur		UNLIKELY <10% chance 'isolated'	POSSIBLE 10-60% chance 'occasional'	LIKELY >60% chance 'regular'	ALMOST CERTAIN 90-100% chance/'frequent'
STRATEGIC					
LOW	<ul style="list-style-type: none"> <li>No discernible impact on delivery of SOA outcomes</li> <li>Minimal effect on safety and wellbeing. Small numbers of people affected.</li> <li>Minimal impact on service delivery / business continuity</li> <li>Negligible impact on resources</li> <li>Minimal criticism / Isolated comment in media</li> <li>Minor deviance from legislative requirements</li> </ul>				
MEDIUM	<ul style="list-style-type: none"> <li>Minimal disruption / delay in delivery of an SOA outcome</li> <li>Noticeable effect on safety and wellbeing of several people within the community.</li> <li>Recoverable, localised, short term service disruption / effect on business continuity of at least one partner</li> <li>Moderate impact on the resources of one partner</li> <li>Moderate damage to reputation / adverse local media attention / multiple complaints from the local community</li> <li>Moderate neglect of legislative requirements</li> </ul>				
HIGH	<ul style="list-style-type: none"> <li>Failure to deliver an SOA outcome / noticeable delay in achieving more than one outcome.</li> <li>Multiple casualties with recoverable injuries / widespread impact on wellbeing of community</li> <li>Recoverable substantial service disruption / effect on business continuity of 2 or more partners</li> <li>Moderate impact on the resources of at least 2 partners</li> <li>Adverse comment from auditors/ politicians/ significant damage to reputation, national media attention</li> <li>Major neglect of legislative requirements</li> </ul>				
SEVERE	<ul style="list-style-type: none"> <li>Failure to achieve multiple SOA outcomes within stipulated timescales</li> <li>Multiple deaths or serious injuries / long term and widespread impact on wellbeing of the community</li> <li>Irreversible or substantial long-term service disruption / effect on business continuity of 2 or more partners</li> <li>Substantial long term impact on the resources of 2 or more partners</li> <li>Government intervention/ catastrophic damage to reputation / international media attention</li> <li>Complete failure to meet legislative requirements</li> </ul>				